STATE OF NEVADA
Silver State Health Insurance Exchange
SFY 2018-2019
REQUEST FOR APPLICATIONS AND INSTRUCTIONS FOR GRANTS FOR RESIDENT STORE FRONT PROGRAM

NOTE: This application is also available at nevadahealthlink.com/sshix/bidding-opportunities

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BACKGROUND

In June 2011, Senate Bill 440 (2011) was enacted, creating the Silver State Health Insurance Exchange (the Exchange), in response to the requirements of the Patient Protection and Affordable Care Act (ACA). A health insurance exchange is an on-line marketplace in which individuals can shop, compare and enroll in health insurance coverage. The Exchange has been operational to consumers since October 1, 2013 facilitating the purchase of subsidized health insurance for Nevadans and must be self-sustaining beginning January 1, 2015.

Section 1311(i) of the ACA also allows licensed insurance agents and brokers to be Navigators. However, Navigators shall not “receive any consideration directly or indirectly from any health insurance issuer in connection with the enrollment of any qualified individuals or employees of a qualified employer in a qualified health plan.” Therefore, if a Producer chooses to be a Navigator, the Producer can no longer be paid by insurers.

SILVER STATE HEALTH INSURANCE EXCHANGE RESIDENT PRODUCER/BROKER/AGENT PROGRAM DESCRIBED GENERALLY

The program will provide promotion, funding, and support for qualified resident insurance agents and agent organizations, with the goal of helping to educate and enroll Nevadans in the Silver State Health Insurance Exchange. This program will be further embodied in an agreement pursuant to 45 CFR § 155.220 (d) or an agreement that is supplemental thereto.

RESIDENT PRODUCER/BROKER/AGENT EXCHANGE CERTIFICATION

If a Resident Producer/Brokers/Agent has not already taken and passed CMS training on the CMS.gov web portal he or she will be required to do so to be certified by the Exchange. The training is approximately 20 hours long and successful completion finalizes the process for

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Producers to assist Nevadans enrollment in health insurance on the Healthcare.gov platform.

**ROLES AND RESPONSIBILITIES OF RESIDENT PRODUCER/BROKER/AGENT ENTITIES**

A Resident Producer/Broker/Agent will be responsible for outreach, education and enrollment for currently uninsured or underinsured populations and will present to those populations Qualified Health Plan (QHP) options available under the ACA.

For Full Roles and Responsibilities see 45 CFR § 155.220

**RESIDENT PRODUCER/BROKER/AGENT REQUIREMENTS**

Entities will submit applications requesting consideration for a grant as a Resident Producer/Broker/Agent entity. Applicants must:

- **IF AWARDED A GRANT PURSUANT TO THIS APPLICATION, AGREE TO NOT REQUIRE OR RECEIVE A FEE, COMMISSION, OR OTHER COMPENSATION, INCLUDING AS WOULD OTHERWISE BE PERMITTED BY NRS CHAPTER 686A AND NAC CHAPTER 686A, FROM ANY OTHER SOURCE FOR ENROLLING CONSUMERS IN A QUALIFIED HEALTH PLAN, OR CONSULTING WITH REGARD TO SUCH ENROLLMENT, DURING THE GRANT PERIOD.**
- Demonstrate to the Exchange that the entity has existing relationships, or could readily establish relationships, with employers and employees, consumers (including uninsured and underinsured consumers), or self-employed individuals likely to be eligible for enrollment in a QHP;
- Demonstrate willingness to meet the standards prescribed by the Exchange;
- Include contract language that indicates the entity and staff will not have a conflict of interest during its term as a Resident Producer/Broker/Agent entity, and if a conflict of interest occurs (steering to a particular insurance carrier) the Resident Producer/Broker/Agent entity will notify the Exchange immediately and may be required to pay back Resident Producer/Broker/Agent grant funds to the Exchange;
- Accept the requirement that the Resident Producer/Broker/Agent entity will be an independent contractor and its employees or volunteers will not be in joint employment of the Exchange, as follows:

  Resident Producer/Broker/Agent entity is associated with the State only for the purposes and to the extent specified in this Contract, and in respect to performance of the contracted services pursuant to this Contract, Resident Producer/Broker/Agent entity is and shall be an independent contractor and, subject only to the terms of this Contract, shall have the sole right to supervise, manage, operate, control, and direct performance of the details incident to its duties under this Contract. Nothing contained in this Contract shall be deemed or construed to create a partnership or joint venture, to create relationships of an employer-employee or principal- agent, or to otherwise create any liability for the State whatsoever with respect to the indebtedness,
liabilities, and obligations of Resident Producer/Broker/Agent entity or any other party. If notwithstanding the foregoing, the State is found to be employer of the employees or volunteers Resident Producer/Broker/Agent entity, between themselves Resident Producer/Broker/Agent entity shall be solely responsible for, and the State shall have no obligation to Resident Producer/Broker/Agent entity with respect to: (1) withholding of income taxes, FICA or any other taxes or fees; (2) industrial insurance coverage; (3) participation in any group insurance plans available to employees of the State; (4) participation or contributions by either Contractor or the State to the Public Employees Retirement System; (5) accumulation of vacation leave or sick leave; or (6) unemployment compensation coverage provided by the State, and Resident Producer/Broker/Agent entity shall indemnify and hold State harmless from, and defend State against, any and all losses, damages, claims, costs, penalties, liabilities, and expenses arising or incurred because of, incident to, or otherwise with respect to any such taxes or fees. Neither Resident Producer/Broker/Agent entity nor its employees, agents, nor representatives shall be considered employees, agents, or representatives of the State. The State and Resident Producer/Broker/Agent entity shall evaluate the nature of services and the term of the Contract negotiated in order to determine "independent contractor" status, and shall monitor the work relationship throughout the term of the Contract to ensure that the independent contractor relationship remains as such.

- Acknowledge that a Resident Producer/Broker/Agent entity will, as a precondition for receiving any funds, enter into an independent services contract or award agreement that, among other things, will set forth terms concerning confidentiality and indemnification obligations and terms for cancelling, terminating or withdrawing the grants, for cause or for unavailability of funding as applicable.
- Demonstrate that the entity has processes in place that comply with the privacy and security standards adopted by the Exchange as required in accordance with 45 CFR § 155.220;
- Demonstrate how the organization’s business model, service area and clientele will be leveraged to support the Resident Producer/Broker/Agent mission and show how Resident Producer/Broker/Agent funds will support the Resident Producer/Broker/Agent mission and ancillary functions of the entity.

*The Exchange will review the competitive applications and award to qualified Resident Producer/Broker/Agent entities throughout the state of Nevada.*

**RESIDENT PRODUCER/BROKER/AGENT QUALITY STANDARDS**

The Exchange will monitor and/or will require the Resident Producer/Broker/Agent entities to monitor and summarize for the Exchange available enrollment and/or outreach metrics so the Exchange can provide reasonable future improvements to the system. Resident Producer/Broker/Agent will enter an Exchange provided ID number into the healthcare.gov web portal when assisting a consumer with enrollment. Enrollment trends can be analyzed to determine if certain Resident Producer/Broker/Agent are steering business in a manner that is statistically significant when compared to other Resident Producer/Broker/Agent. Post transaction surveys will be available to the consumer so that they may provide feedback on the
enrollment experience.

Performance of Resident Producer/Broker/Agent entities will be closely monitored. Resident Producer/Broker/Agent entities must comply with monitoring and evaluation requirements established by the Exchange. This includes, but is not limited to, completing required reports on a monthly basis, as described in the subsequent section, cooperating with all mandated monitoring and evaluation activities, including potential site visits by grant monitors, providing requested data to the Exchange in a timely matter, and participating in research projects related to the effectiveness of the Exchange’s statewide campaign. Resident Producer/Broker/Agent entities must submit performance and fiscal reports to the Exchange documenting their progress towards meeting agreed upon deliverables and established program outcomes according to agreed upon timelines. Resident Producer/Broker/Agent entities must maintain comprehensive records of program expenditures and activities throughout the period of the grant and provide them to the Exchange upon request.

At the sole discretion of the Exchange, Resident Producer/Broker/Agent entities that are not performing their scope of work or meeting pre-established goals and deliverables may be terminated or the award level may be reduced. Resident Producer/Broker/Agent entities may be provided re-training and asked to correct the deficiency within 30 days or risk grant termination.

Resident Producer/Broker/Agent entities must also establish and provide to the Exchange for review an internal system for overseeing and managing program quality, including evaluating the performance of Resident Producer/Broker/Agent EEFs responsible for conducting grant-funded outreach and education activities. This includes verifying that: outreach and education activities are delivered as planned, accurate messages and information are provided to consumers and small businesses, and overall compliance with program standards and guidelines is maintained. Resident Producer/Broker/Agent entities must immediately report instances of non-compliance and specify their plans for corrective action to the Exchange.

The Exchange seeks to use monitoring and evaluation data to learn what strategies and approaches most effectively increase awareness amongst Nevada’s uninsured consumers and small businesses and motivate them to enroll in coverage.

Examples of criteria that could be used to measure Grantee success include:

- Number and percentage of consumers or small businesses enrolled in coverage.
- Number of outreach events attended and how many consumers reached.
- Number and percentage of consumers reached by Resident Producer/Broker/Agent entities that sign up for the Exchange’s Facebook or Twitter.
- Consumer or small business satisfaction surveys administered through the Exchange’s website or other methods that measure Resident Producer/Broker/Agent entities’ ability to provide accurate information and rate overall usefulness.
- Mystery shoppers that rate the Resident Producer/Broker/Agent entities’ ability to provide accurate information.

**ELIGIBLE ENTITIES**

Applications will be accepted from applicants who meet the organizational eligibility requirements
and minimum qualifications. Applicants should propose to target consumers eligible for affordable health insurance programs through the Exchange and small businesses eligible for Small Business Health Options Program (SHOP).

The Exchange encourages applications from organizations and entities with established relationships and access to target uninsured consumers—specifically, the newly eligible for enrollment into the health care programs available through the Exchange, including subsidized and non- subsidized programs for individuals and SHOP for small businesses employing between 1 to 50 employees. Only organizations who conduct Resident Producer/Broker/Agent activities targeting populations who are eligible for programs offered through the Exchange will be considered for grant funding.

Resident Producer/Broker/Agent must have a brick-and-mortar enrollment center which will be your current place of business.

MINIMUM QUALIFICATIONS

- Prior experience and demonstrated success with providing in-person outreach and education activities that serve similar target populations who will be newly eligible for coverage through the Exchange;
- An established presence and demonstrated trusted source for information to the target populations and communities;
- Established relationships with the target populations and a demonstrated capacity to leverage these existing relationships;
- Knowledge of the cultural, linguistic, and other preferences of the target populations and communities that the Applicant proposes to reach through this Grant; prior experience and success developing and implementing outreach and education programs; https://d1q4hslc18rmbx.cloudfront.net/assets/uploads/2017/05/Nondiscrimination-and-Accessibility-Requirements-and-Nondiscrimination-Statement.V2.pdf
- Staffing which reflects the cultural and linguistic background(s) of the target uninsured population(s) the Applicant proposes to serve through this Grant;
- Demonstrated ability to deliver cost-effective grant activities which are in line with the purpose of the Grant Program and established goals, objectives and guiding principles;
- Demonstrated management, administrative and fiscal infrastructure to implement a complex, federally funded project as planned;
- Basic knowledge of the ACA and the new health care coverage options that will be available to Nevadans; and
- Knowledge and experience with measuring the impact and success of outreach and education campaigns;
- Ability to comply with all applicable federal and state codes, rules, and regulation.
DESIRABLE QUALIFICATIONS

- Direct experience in prior projects involving successful outreach, education and enrollment efforts for public and private health insurance programs;
- Direct experience in prior projects that resulted in increased awareness of a new program, a change of attitudes and behaviors, and motivated consumers to act;
- Prior experience and success developing and implementing outreach and education programs for other public or private programs for target populations;
- Direct experience with public information and outreach campaigns tailored to Nevada’s diverse populations;
- Knowledge of and experience with conducting outreach and education and enrollment activities to Nevada’s diverse populations, with an emphasis on reducing and removing barriers to enrollment;
- Direct experience conducting outreach and education activities to limited English proficient populations whose primary language is Spanish;
- Established relationship with businesses or consumers in employment sectors with high rates of uninsured individuals (e.g., truckers, construction, service, hospitality etc.);
- Knowledge of the barriers that prevent consumers from enrolling in or purchasing health coverage.

AVAILABLE FUNDING

Projected available funding for Resident Producer/Broker/Agent grant is not to exceed $10,000 per awarded grantee entity for the full grant period. This projection is approximate and is subject to change based on available funding.

REQUEST FOR FUNDING

A Request for funds (RFF) will be submitted per calendar month per grantee and is inclusive of all costs associated with the Resident Producer/Broker/Agent program. The Exchange expects grant dollars to be used for enrollment and outreach for QHPs.

The intent of this funding mechanism is to streamline the reimbursement process. It is not intended to dictate an organization’s overhead process.

GRANT PERIOD

The grant period for this RFA begins July 1, 2018 and ends December 31, 2018.

APPLICATION AND AWARD PROCESS

Applicants must attend the Orientation Session to be conducted both in-person and via
videoconference/teleconference. Orientation information is provided in the section entitled “Timetable” Application Questions and Answers (Q&A).

The Request For Application (RFA) questions may be submitted via e-mail to: rlomazzo@exchange.nv.gov through May 21, 2018 and will be posted to the Nevada Health Link website with responses by May 24, 2018. The Q&A will remain on the website through the end of the application period. In addition, answers to some questions may be available at NevadaHealthLink.com.

After May 24, 2018, no substantive questions about the application will be answered. Technical questions regarding formatting and submission may be directed to Rebecca Lomazzo via e-mail at: rlomazzo@exchange.nv.gov or via telephone at: 702-486-5264. After grants have been awarded, a mandatory orientation will be held on July 11, 2018 at 10:00 AM at the same locations as RFA orientation.

SUBMISSION OF APPLICATIONS

Details concerning the submission of applications are outlined in subsequent sections titled Application Instructions, Budget Instructions and Submission Instructions.

AWARD PROCESS

Proposals will be reviewed in a four-step process:

1. Staff from the Exchange will review proposals to ensure that minimum standards are met. Submissions must include applicant information, an executive summary, and answers to all RFA questions, and responses to the Fiscal Management Checklist (Appendix D).

Proposals will be disqualified if they are received after the stated deadline and may be disqualified if they:
   • Do not include any and all of the required elements;
   • Do not conform to standards for page limits, type size, margins and the prohibition on attachments, or
   • Are submitted by an entity that is financially unstable as evidenced by information gleaned from the Fiscal Management Checklist and accompanying fiscal documents.

2. Proposals that meet minimum standards will be reviewed by Exchange staff. Strengths and weaknesses will be identified, but scoring will not occur. Proposals, along with information about the strengths and weaknesses of each, will be forwarded to the Exchange Application Committee for scoring.

3. The Exchange Application Committee will review and score the proposals in accordance with the Scoring Matrix in Appendix B.
4. Final funding decisions will be made by the Exchange Application Committee based on the following factors:
   - Reasonable distribution of the recommended grant awards among north, south and rural parts of the state;
   - Conflicts or redundancy with other federal, state or locally funded programs, or supplanting (substitution) of existing funding;
   - Availability of funding, and;
   - Consideration of the recommendations of the Exchange Staff.

Exchange staff will conduct negotiations with the applicants recommended for funding to address any specific issues identified by the Exchange Application Committee. Adjustment of budget, goals, and grantee classification Resident Producer/Broker/Agent may be required at that time.

Not all applicants who submit a qualifying proposal or who are contacted for final negotiation will necessarily receive an award. All questions and concerns must be resolved before a grant will be awarded. Upon successful conclusion of negotiations, Exchange staff will complete and distribute to grantees notices of grant award, general conditions, grant assurances and grant instructions.

Funding decisions made by the Exchange Application Committee are final and there is no appeal process.

REIMBURSEMENT METHOD

Payments to applicants whose proposals are funded through the Resident Producer/Broker/Agent program will be based on a calendar month.

REIMBURSEMENT REQUESTS

In order to be reimbursed for their services, Resident Producer/Broker/Agent entities will submit a RFF, Payroll Documentation and Outreach and Enrollment Reports within the first 10 business days of the month for reimbursement of the prior month. Exchange staff will review the documentation and process payment within 30 days; however, the Exchange staff typically processes payment within a week or two of receiving the RFF if there are no errors or questions regarding the request. The Resident Producer/Broker/Agent Entity will have to become a vendor with the State of Nevada and demonstrate compliance with operating a business in the state of Nevada prior to receiving payment.

REPORTING REQUIREMENTS

Resident Producer/Broker/Agent entities must maintain compliance with established reporting requirements. At a minimum, Resident Producer/Broker/Agent entities will be required to submit monthly reports on their activities, progress towards deliverables and program outcomes to the Exchange. If project benchmarks are not met, Resident Producer/Broker/Agent entities may be
required to submit additional ad hoc reports upon the Exchange’s request. Grantees will also be required to report any proposed adjustments to their approved outreach and education plan.

**Monthly Reports:** Resident Producer/Broker/Agent entities will be required to report enrollment, outreach and education, and payroll/personnel activities on a monthly basis on a standardized template (included as part of Appendix F).

**TIMETABLE**

<table>
<thead>
<tr>
<th>Week of May 1, 2018</th>
<th>RFA is published</th>
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<tbody>
<tr>
<td>Monday, May 21, 2018</td>
<td>Applicant orientation scheduled. Attendance is mandatory.</td>
</tr>
<tr>
<td>Tuesday, May 22, 2018</td>
<td>Deadline for applicants to submit substantive questions about application to the Exchange by 5:00 PM.</td>
</tr>
<tr>
<td>On or about Thursday, May 24, 2018</td>
<td>Exchange posts final Questions and Answers to website.</td>
</tr>
<tr>
<td>Friday, June 1, 2018</td>
<td>Applications are due by 5pm. Attendance at the May 21st orientation is mandatory for applications to be accepted.</td>
</tr>
<tr>
<td>Monday, June 4, 2018 through Friday, June 15, 2018</td>
<td>Applications are reviewed and recommendations are provided to the Exchange Application Committee.</td>
</tr>
<tr>
<td>Monday, June 18, 2018 through Friday, June 29, 2018</td>
<td>Exchange Application Committee meets and makes final selections. Negotiations are concluded</td>
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</table>

**Applicants must attend the following orientation session to be conducted in person and via videoconference/teleconference.** Due to limited seating, please RSVP to Rebecca Lomazzo at rlmazzzo@exchange.nv.gov. Exchange staff will be present in person in Las Vegas and Carson City.

**ORIENTATION SESSION**

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<thead>
<tr>
<th>DATE/TIME</th>
<th>LOCATION</th>
<th>VIDEOCONFERENCE</th>
<th>TELECONFERENCE</th>
</tr>
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<tbody>
<tr>
<td>Monday, May 21, 2018 from 2:00-3:00pm</td>
<td><strong>Exchange Conference Rm</strong> 2310 South Carson St, Ste. 3 Carson City, NV</td>
<td><strong>Exchange Conference Rm</strong> 150 N Stephanie St., Ste. 100 Henderson, NV</td>
<td>1-877-402-9753 Access Code: 2459998</td>
</tr>
</tbody>
</table>

The Exchange is not responsible for any costs incurred in the preparation of the proposal. All proposals become the property of the Exchange. The Exchange reserves the right to accept or reject any or all proposals. Resident Producer/Broker/Agent entities awarded
funding are those deemed to be in the best interest of the people of the State of Nevada.

APPLICATION INSTRUCTIONS

NOTE: Failure to follow these instructions may result in disqualification of the application.

General Formatting

- This is a paper application process.
- Applicants must include and use Appendix C, D, and F as a template for their proposal. For the convenience of reviewers, applicants must retain the questions and insert a response after each question. When multiple questions are listed in a section, applicants should respond to each question separately.
- Applicants must provide an answer for each question in each section of the proposal. Failure to do so may result in disqualification. If a question does not apply to your organization or your proposal, you must at least respond “Not applicable.”
- There is no specific word limit associated with each question. However, the executive summary should not exceed one page and the complete narrative portion of the application (excluding the applicant information page but including the executive summary) must not exceed 15 pages. The amount of space required to retain the questions has already been factored in to this page limit and no additional allowances will be made.
- Font must be Times New Roman or Arial in 12 point size. Margins must match that of the template. Responses may be single-spaced, but double-spacing should be used between questions for ease of reading.
- Unsolicited materials will not be accepted. This includes support letters, cover pages, cover letters, brochures, newspaper clippings, photographs, media materials, etc.
- Applicants will be asked to attach specific documents and forms to the application. Refer to the checklist at the end of the application template (Appendix C). These documents will not be counted as part of the 15-page application limit and are the only documents that may be submitted with the application.
- Attachments must be typed or computer generated and formatted similar to the application (refer to the fifth bullet in this section).

BUDGET INSTRUCTIONS

Applicants must use the budget form in Appendix F. Appendix F consists of three separate forms: a Budget Narrative Form, an Enrollment Performance Measure Form; and an Outreach Performance Measure Form.

Budget Narrative Form –

The Budget Narrative Form should include the following:

- Number of full time Resident Producer/Broker/Agent EEFs proposed
  - Timeframe of each number of Resident Producer/Broker/Agent EEFs
  - Location of Resident Producer/Broker/Agent EEFs (North or South)
- Program cost per Resident Producer/Broker/Agent EEF no more than $10,000.00 per year.
Monthly Enrollment Performance Measure Form –
The Enrollment Performance Measure Form should reflect the following:

- Total projected individual enrollments anticipated by month
  - Explanations as to how the proposed enrollment figure was reached,
  - A description of how the applicant will reach that enrollment goal,
  - The documentation that the applicant intends to provide the Exchange to demonstrate the number of individuals enrolled each month.

Monthly Outreach Performance Measure Form –
The Outreach Performance Measure Form should reflect the following:

- Total projected outreach events anticipated by month
  - Explanations as to how the proposed outreach events figure was reached,
  - A description of how the applicant will reach that outreach goal,
  - The documentation that the applicant intends to provide the Exchange to demonstrate the number of outreach events sponsored / attended each month.

SUBMISSION INSTRUCTIONS

An electronic copy attached to an e-mail is preferred and may be sent to:
rlomazzo@exchange.nv.gov

If it is not possible to submit an electronic copy, a hard copy of the application may be mailed to:

Silver State Health Insurance Exchange
Attn: Rebecca Lomazzo
150 N. Stephanie St. Suite 100
Henderson, NV 89074

Applicants should choose only one submission method to avoid duplication. Regardless of the submission method selected, applications must be received no later than 5:00 PM on Friday, June 1, 2018. A notice of receipt will be issued via email. Late submissions will be disqualified. The Exchange is not responsible for lost or late mail or e-mail delivery.
APPENDIX A – PROJECT REQUIREMENTS

COMMUNITY FOCUS

Every applicant must demonstrate that it has already established or is actively establishing working relationships with a population or a community organization that serve populations that are uninsured or underinsured such as but not limited to Mesquite, Pahrump, Laughlin, Tonopah, Winnemucca, Ely, Caliente, Fallon, Lovelock and Hawthorne. These relationships should relate directly to the proposed program activities. Applicants may be asked to provide evidence of these relationships during the grant award process, the grant negotiation process, and/or during program monitoring over the course of the grant period.

TARGET POPULATIONS

The target population of the Producer/Broker/Agents grant process is the uninsured and underinsured population in the state of Nevada with incomes in the 138% to 400% range of the Federal Poverty Level.

OUTCOME MEASURES

Every proposal must include Enrollment and Outreach outcome measures in Appendix F as described previously in the Budget Instructions. Please include at least two, but no more than five, outcomes that measure the project’s success in reducing the number of uninsured individuals and families in the state of Nevada. A description of how each outcome will be measured is also an essential element.
APPENDIX B – SCORING MATRIX

The following sections in the required grant narrative will be scored as indicated.

1. **PERFORMANCE MEASURES (up to 30 points)**
   - Enrollment / Outreach outcome measures not adequately defined, not included 1 – 5
   - Enrollment / Outreach outcome measures defined, but description on how goal will be attained is inadequate 6 - 10
   - Enrollment / Outreach outcome measures defined, but did not demonstrate what documentation will be provided 11 - 15
   - Enrollment / Outreach outcome measures adequately defined, description and documentation are well thought out 16 - 20

2. **SERVICES TO BE PROVIDED (up to 20 points)**
   - Services and/or methods of delivery unclear 1 - 3
   - Services clear; methods of delivery not adequately addressed 4 - 8
   - Services and methods clear, impact on uninsured effectively addressed, and (if applicable) waitlist and need for multiple providers discussed 9 - 10

3. **COMMUNITY FOCUS (up to 20 points)**
   - Community and education/enrollment network not adequately defined, no strategic plan 1 – 5
   - Community defined, education/enrollment network not adequately defined, no strategic plan 6 – 10
   - Community and education/enrollment network defined but strategic plan absent or inadequate 11 – 15
   - Community and education/enrollment network well defined, effective strategic plan in place 16 - 20

4. **POPULATION TO BE SERVED (up to 10 points)**
   - Unclear, minimal or inappropriate target population 1 - 6
   - Target population clear and appropriate 7 - 13
   - Target population clear and appropriate, and effective methods in place to identify special populations 14 - 20

5. **OUTPUTS AND OUTCOMES (up to 10 points)**
   - Outputs and outcomes unclear or insufficient 1 - 3
   - Outputs appropriate in relation to funding request, outcomes adequate 4 - 8
   - Outputs appropriate and outcomes reflect substantial, achievable impact 9 - 10

6. **ORGANIZATION, STAFF AND FISCAL CONTROLS (up to 10 points)**
   - Capacity of organization and staff to accomplish goals not established 1 – 6
   - Organization, staff able to accomplish goals but fiscal controls not adequate 7 – 13
   - Organization, staff able to accomplish goals and effective fiscal controls established 14 - 20
## I. APPLICANT INFORMATION

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<thead>
<tr>
<th>Entity Name</th>
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<tbody>
<tr>
<td>Legal Name</td>
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<tr>
<td>Also Known As</td>
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<td>Physical Business Address</td>
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<td>City, State, Zip Code</td>
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<td>Main Entity Phone</td>
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<td>Main Entity Fax</td>
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<td>Website Address</td>
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<td>Tax Identification Number</td>
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<td>Primary Organization Contact, Land and Cell Phone Numbers, Email</td>
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<td>Primary Program Contact, Land and Cell Phone Numbers, Email</td>
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<td>Primary Fiscal Contact, Land and Cell Phone Numbers, Email</td>
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<tr>
<td>NAME OF PROGRAM OR TITLE OF PROJECT for which funds are requested</td>
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<td>Amount of Funding Requested</td>
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II. EXECUTIVE SUMMARY

Provide an overview of the proposed program or project. Limit to one page.

III. FUNDING REQUEST AND PERFORMANCE MEASURES

a. State the amount of funding requested. This should match the total on the required budget form (Appendix F) and on the Applicant Information page.

b. Are you pursuing or have you secured any other funding that relates to the proposal? Identify the funding sources, indicate the amount requested or secured, and explain how the funding will be used. For any funding sources that are pending, indicate when you expect to be notified whether your agency will receive an award.

c. How will the project maximize grant funds to meet the projected individual enrollment goal? Explain how the individual enrollment goal was reached and how this will be documented as proof of enrollment to the Exchange?

d. How will the project maximize grant funds to meet the projected outreach goal? Explain how the outreach goal was reached and how this will be documented as proof of outreach to the Exchange?

IV. SERVICES TO BE PROVIDED

a. Provide a detailed description of the services your project provides or will provide. Include a description of your service delivery method, including any citations for evidence-based or evidence-informed practices.

b. What are the eligibility requirements (if any) for your services and how do you ensure that the individuals or families you serve meet those requirements?

V. COMMUNITY FOCUS

a. Define your community. Is it a district within a city, a city, a county, a group of counties or region, or the state as a whole? Be specific. Name the area or areas you consider to be your community.
VI. POPULATION TO BE SERVED

What populations will you serve? Include any plans you have to target persons with disabilities or any other special populations (e.g., traditionally under-served ethnic populations, youth). To the extent practicable, the funding associated with this RFA:
   a. Should be targeted to populations with incomes in the 138% to 400% FPL range. How will your project address the objective?
   b. If you included a target population in Question VII (a), describe the steps you will take to identify and verify the target population. List any partners or resources that will assist in your efforts.

VII. OUTPUTS AND OUTCOMES

a. What is the estimated number of unduplicated people you will serve with these funds for the time period July 1, 2018 to December 31, 2018? (If you plan to serve families, provide the estimated number of unduplicated families and the average number of people in each family).
   b. Write a minimum of two and a maximum of five outcomes that demonstrate how this project will impact the uninsured in Nevada. (See Appendix A for instructions).

VIII. ORGANIZATION, STAFF, AND FISCAL CONTROLS

a. Provide an overview of your organization. How long have you been in business? How long have you provided the type of services for which you are requesting funds? How has the organization grown through the years? Is there a strategic plan in place and, if so, what are the short-term and long-term goals for the organization?
   b. Provide a list of key staff members including the executive director, program manager, fiscal manager and program staff. Indicate the length of time each has worked in this field and for the organization.
   c. How will your organization ensure that it is in compliance with all laws, regulations, grant Instructions and Requirements, and other ruling documents that are associated with these funds?

IX. ADDITIONAL INFORMATION

Provide any additional information about your organization, services, staff or plans that you deem important to this application.
APPENDIX D – FISCAL MANAGEMENT CHECKLIST

Answer “Yes” or “No” to the following questions. Provide an explanation for all "No" answers.

Items will be verified during program or fiscal monitoring visits, which may include a random sampling of transactions.

Personnel and Fiscal Management
1. __ Yes   __No
   Does the agency have written personnel policies covering at a minimum: job descriptions, leave policies, recruitment and selection, evaluation, travel, salary ranges, fringe benefits, grievance procedures, disciplinary procedures, termination procedures, conflict of interest, sexual harassment, substance abuse, lobbying, confidentiality, and equal employment policies?

2. __ Yes   __No
   Does the agency have an accounting manual covering all of the following: separation of duties, accounts payable, accounts receivable, internal control, purchasing, check signing policies, payroll, cash receipts, procurements, property management, time sheets, travel, conflict of interest, nepotism?

3. __ Yes   __No
   Are procedures in place to minimize elapsed time between receipt and expenditure of funds and for determining allowability and allocability of costs?

4. __ Yes   __No
   Are accounting records supported by source documents?

5. __ Yes   __No
   Are records adequate to identify the source and use of funds?

6. __ Yes   __No
   Does the agency have a process for reconciling project expenses with revenues?

7. __ Yes   __No
   Fiscal and program records are retained for at least four years after the end of the grant period?
APPENDIX E– SIGNED GRANT CONDITIONS AND ASSURANCES

Verify that your organization has read, understands, and agrees to the Grant Conditions, Assurances, and the Grant Instructions and Requirements. An authorized staff person from the applicant organization must sign and date below:

Signature, Title_____________________________________________ Date__________________

_____________________________________________
### APPENDIX F– BUDGET

#### EXAMPLE:

<table>
<thead>
<tr>
<th>Strategy #</th>
<th>Description</th>
<th>Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Strategy #1</td>
<td>Hire additional employee(s) during open enrollment period</td>
<td>$2,500</td>
</tr>
<tr>
<td>Strategy #2</td>
<td>Advertising for storefront during open enrollment period</td>
<td>$750</td>
</tr>
<tr>
<td>Strategy #3</td>
<td>Overtime costs for open enrollment period</td>
<td>$1,000</td>
</tr>
<tr>
<td>Strategy #4</td>
<td>Upgrade internet service for open enrollment period</td>
<td>$750</td>
</tr>
<tr>
<td>TOTAL</td>
<td></td>
<td>$5,000</td>
</tr>
</tbody>
</table>